

GeoStrategic Trendst Shifting Sands of Pover?

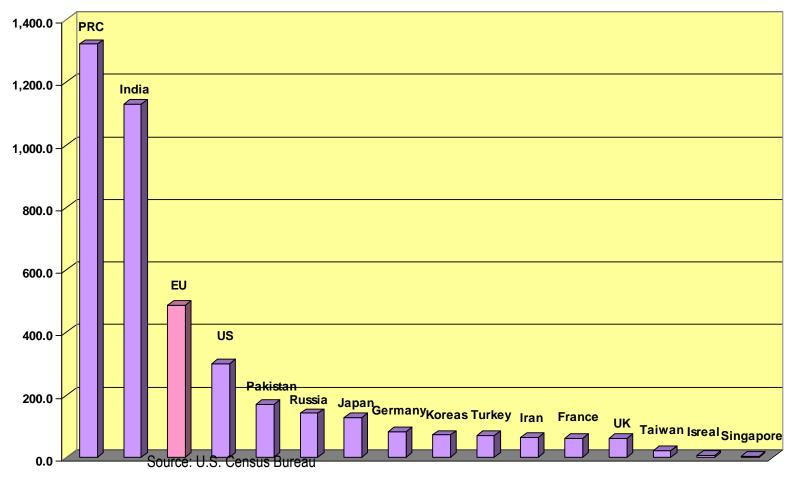
Torkel Patterson President, Raytheon International Inc.

Herzliya Conference January 21, 2007

Shifting Sands of Power?

- I. Is Underlying Strategic Tension Changing?
 - -- Less East vs West; North vs. South; less Political Ideology
 - -- More Muslim vs. West; more Economic development
 - -- More Environmental Implications: Economic and Political
- II. Statistical Overview
 - -- Asia is coming on strong
 - -- Middle East has a long way to go
 - -- Short technology half-life and rise of new middle classes in China and India will change the way we live our lives
- III. Balance of Influence will be more important than Balance of Power
- IV. Summary

(in millions)



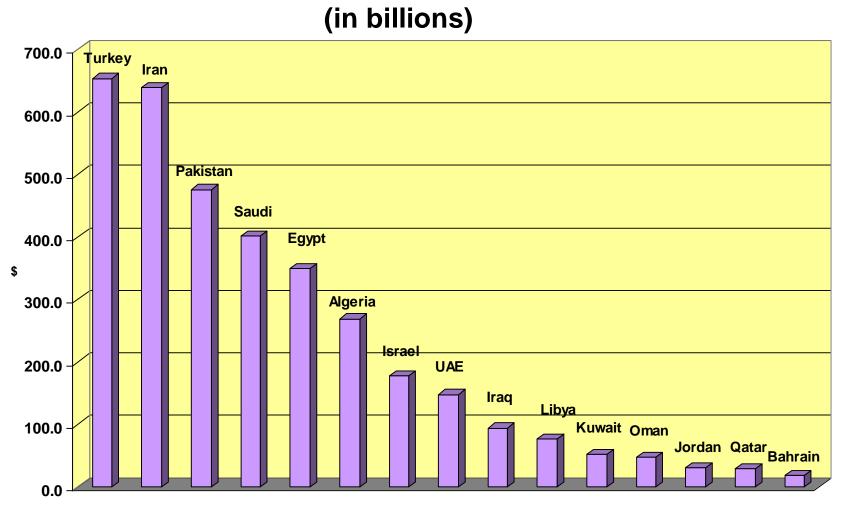
Population 2007 Middle East, Turkey and Raytheon Customer Success Is Our Mission

180.0 Pakistan 160.0 140.0 120.0 100.0 Egypt Turkey 80.0 Iran 60.0 Algeria 40.0 Saudi Iraq 20.0 Israel Jordan Libya UAE Oman Kuwait Qatar Bahrain 0.0

(in millions)

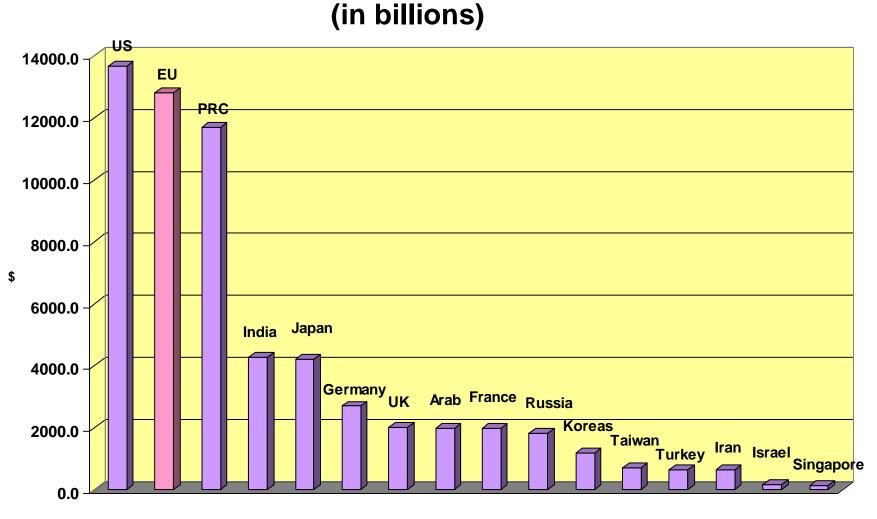
Source: U.S. Census Bureau

GDP (Adjusted for PPP 2007) Cont'd



Source: CIA World Factbook & IMF

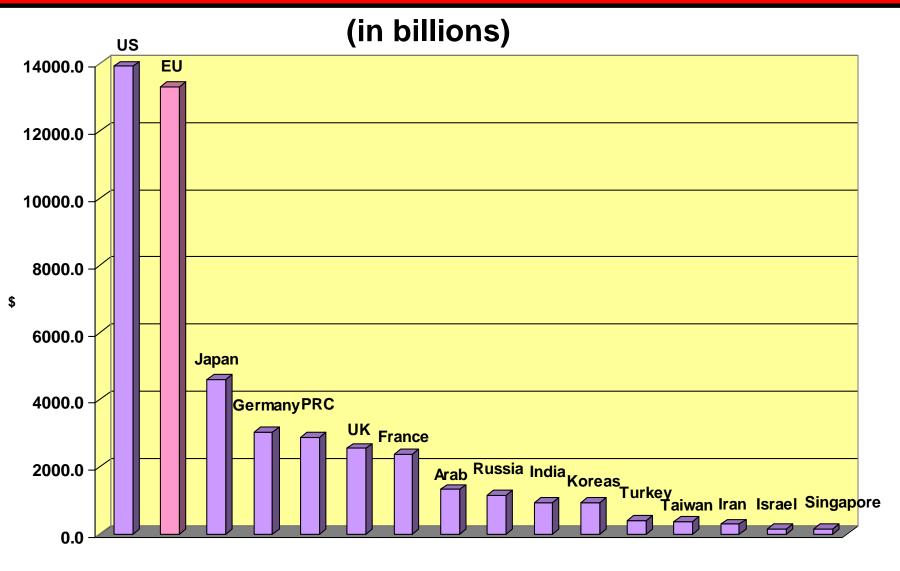
GDP (Adjusted for PPP 2007)



Source: CIA World Factbook & IMF



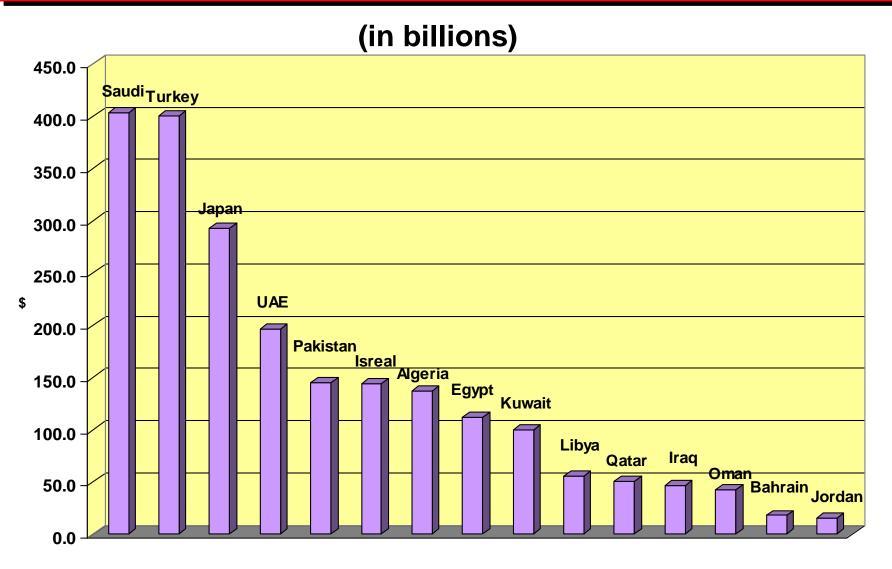
GDP (Exchange Rate)



Source: CIA World Factbook & IMF



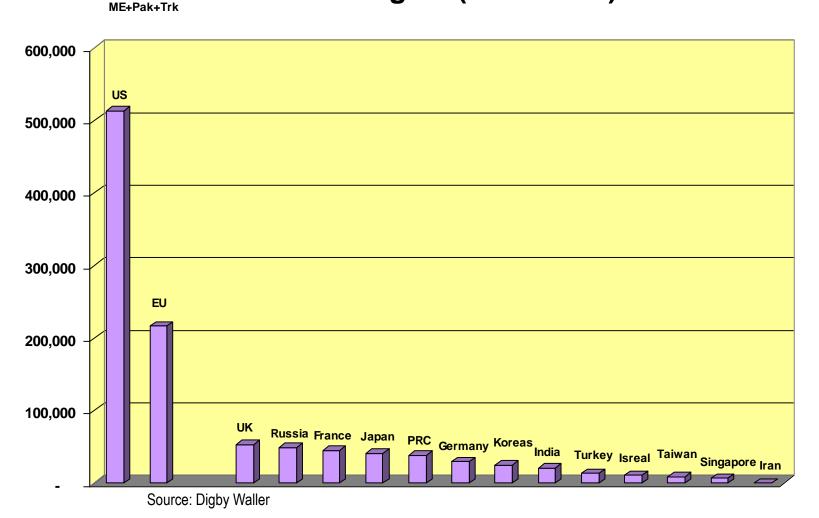
GDP (Exchange Rate) Cont'd





Defense Spending 2007





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